

























































































SURVEY OVERVIEW AND RESPONDENTS

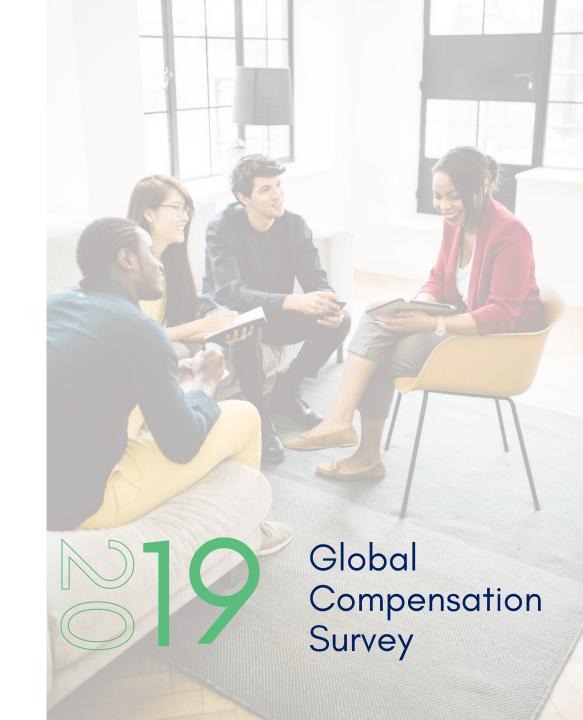
For the 3rd year, the VC Platform Global Community conducted a compensation survey to understand trends and industry standards of how platform roles are compensated at leading venture firms. Formed organically in 2012, the VC Platform Global Community is a peer-led independent group of 400+ members who hold platform roles at 150+ firms globally.

This survey included a broad group individuals with "platform" as the primary focus of their role, but it should be noted that each firm looks at these individuals and their responsibilities slightly differently. As part of the analysis of data, we did our best to normalize the data based on geography, seniority, fund size, individual role, functional responsibilities and level of experience, but the ultimate findings may not align with the standards of every firm.

Given the anonymity of the survey, we cannot identify exactly which firms had individuals participate in the survey. However, there were over 150 firms with individuals invited to participate including:



Global Compensation Survey



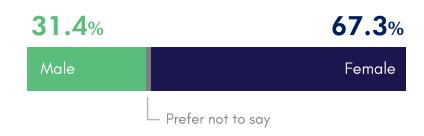


WHO TOOK THE SURVEY?

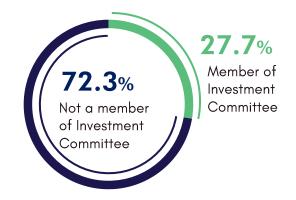


Respondents

Gender

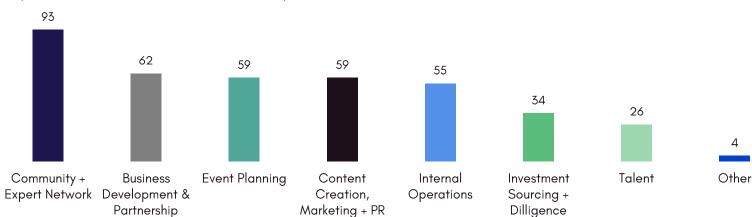


Investment Committee Involvement



Focusing On

*Respondents were allowed to select multiple focus areas



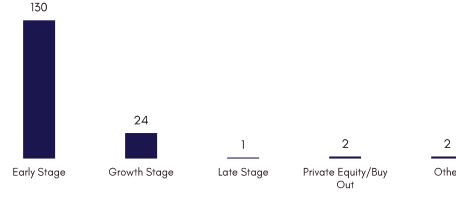


Assets Under Management

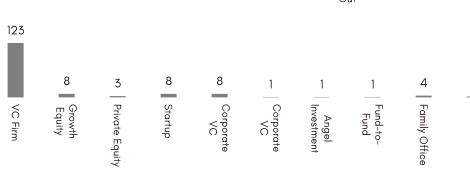


RESPONDENTS FIRM INFORMATION

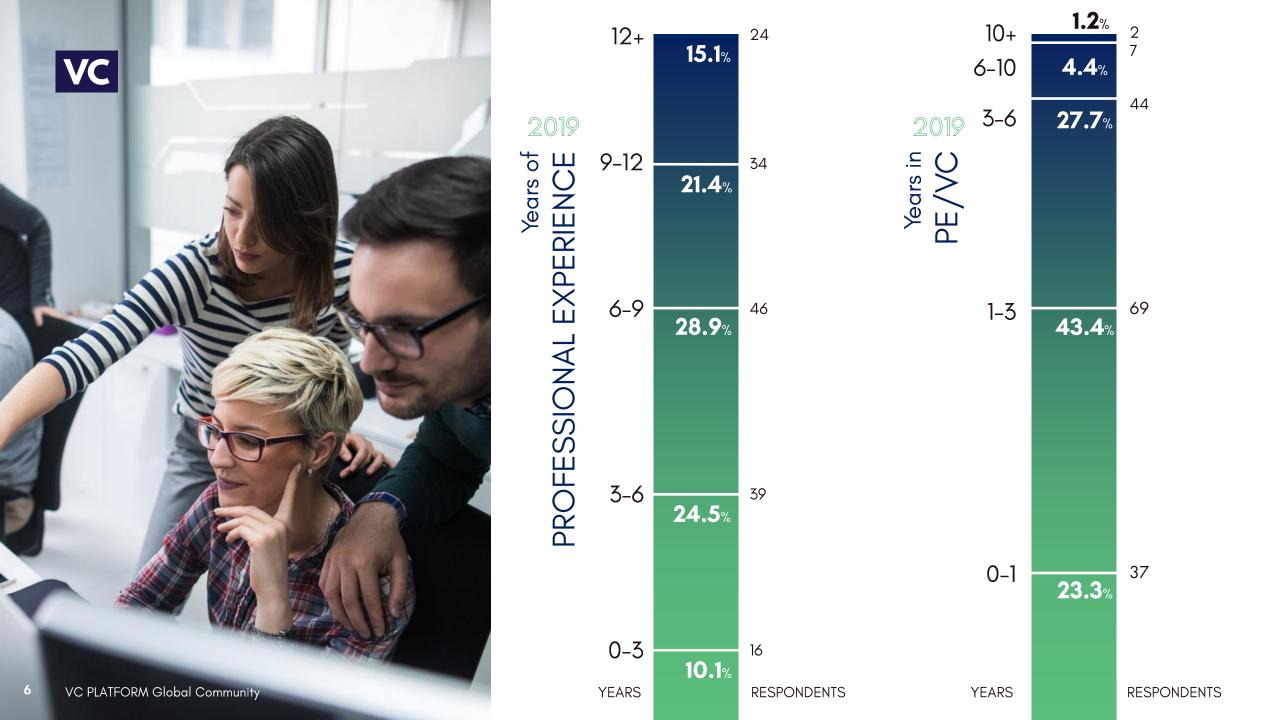
At What Stage Does Your Firm Primarily Invest?



How Would You Best Describe Your Firm?

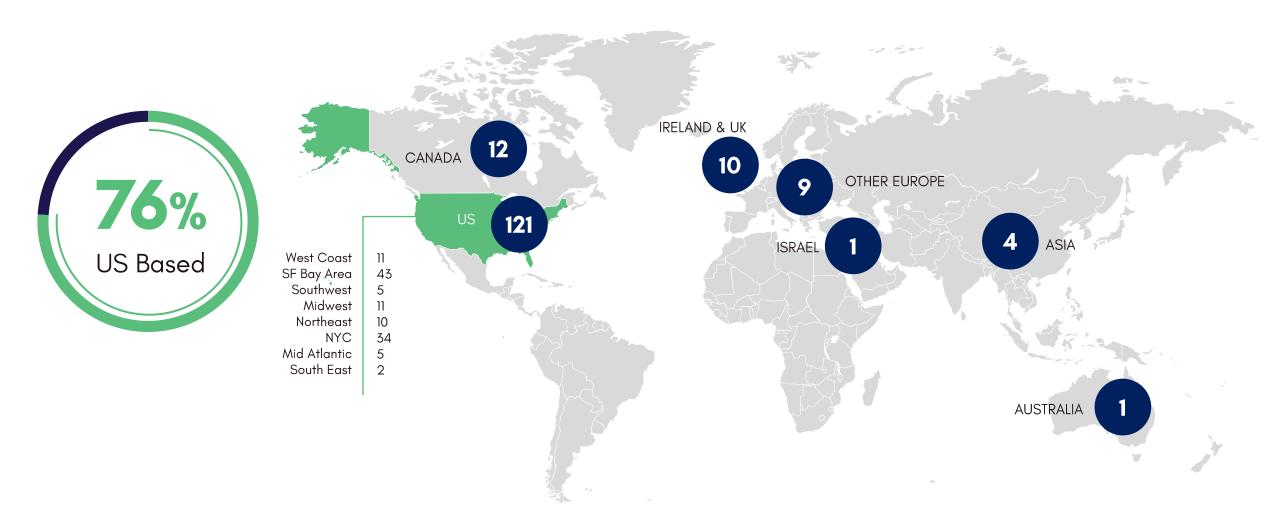








RESPONDENT GEOGRAPHY





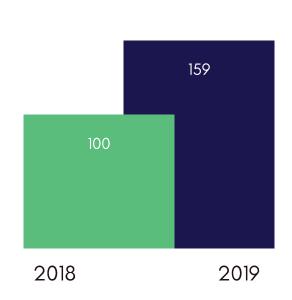
Year-over-Year Participation



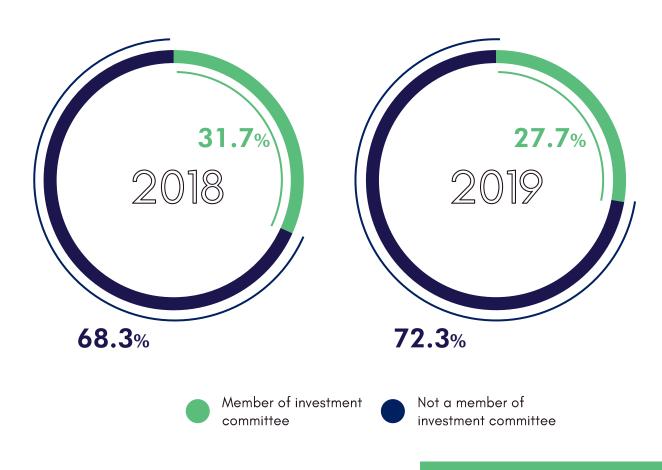


YEAR OVER YEAR PARTICIPATION

Year over Year Survey Participation



Investment Committee Involvement

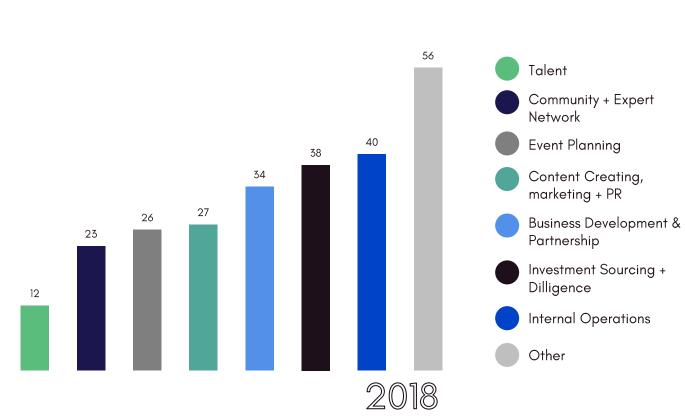




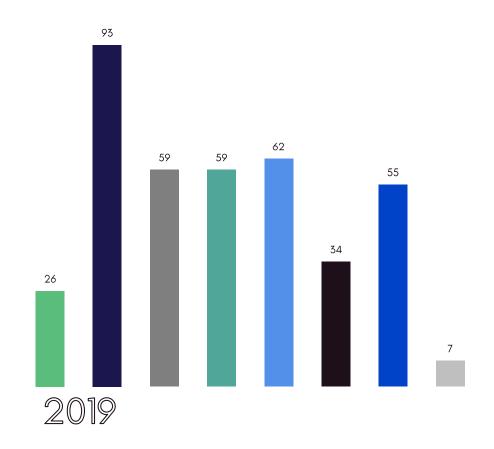
YEAR OVER YEAR PARTICIPATION

Breakdown by Role





Respondents were allowed to select multiple areas of focus





YEAR OVER YEAR PARTICIPATION





Gender Breakdown



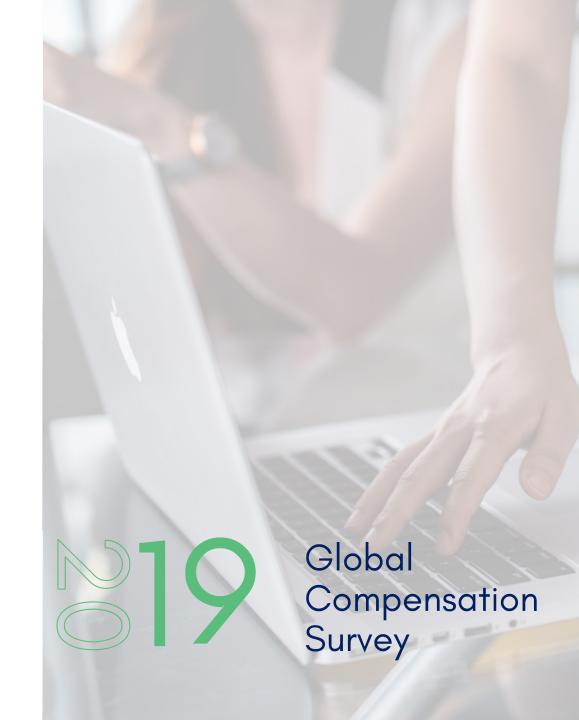


2019 RESPONDENT GENDER AND AVG. PAY BY ROLE





Total Compensation Analysis

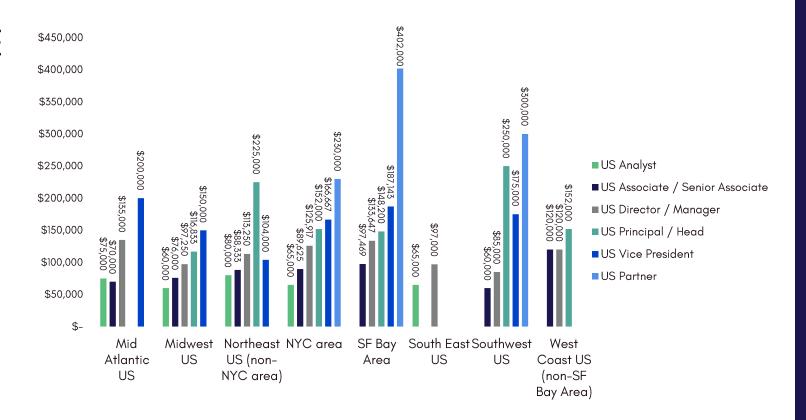




SALARY BREAKDOWN – LOCATION / ROLE (US ONLY)

The average base salary (all in USD) is broken down by geographical location in the US. A total of 121 respondents identified as being located in the US.

US Only - Average Base Salary by Role and Location

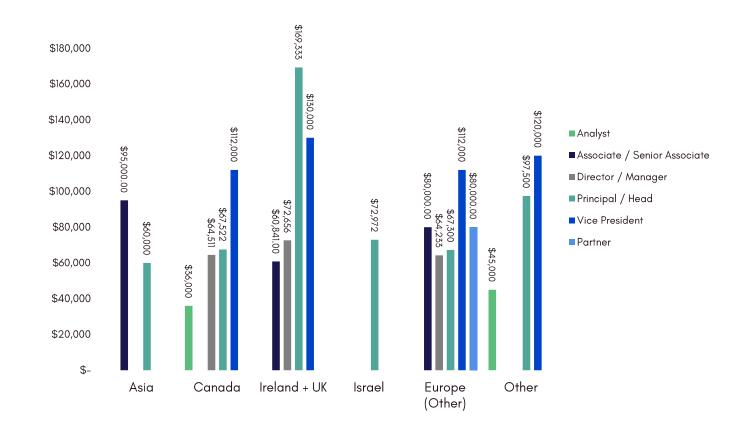




SALARY BREAKDOWN LOCATION / ROLE (NON US)

Given the limited number of respondents outside the US (38 in total), the average base salary (all in USD) is broken down by country. There are 12 respondents from Canada, 11 from Ireland/UK, and the other respondents (15) are based in Europe / outside of Europe.

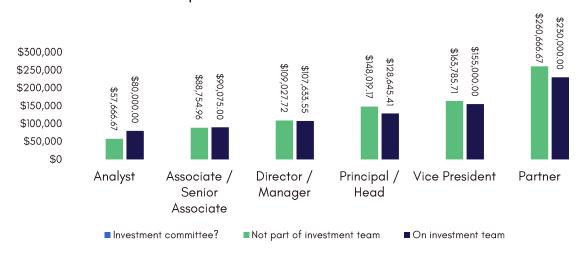
Non-US - Average Base Salary by Role and Location





SALARY BREAKDOWN BY PARTICIPANTS WHO IDENTIFIED AS A MEMBER (OR NOT A MEMBER) OF THE INVESTMENT COMMITTEE

Average Base Salary (in USD) – for participants who identified as part of the investment team



Members who identified as being part of their firms' investment committee, for the most part, are compensated equally or slightly lower than their peers.

^{*115} respondents did not identify as being part of their firm's investment committee while 44 are part of their firm's investment committee.

Investment committee?	Title	Average Base Salary	Average Bonus
No	Analyst	\$ 57,666.67	\$ 12,000.00
	Associate / Senior Associate	\$ 88,754.96	\$ 19,085.20
	Director / Manager	\$ 109,027.72	\$ 18,263.71
	Principal / Head	\$ 148,019.17	\$ 39,250.00
	Vice President	\$ 163,785.71	\$ 35,954.55
	Partner	\$ 260,666.67	\$ 47,500.00
Yes	Analyst	\$ 80,000.00	\$ -
	Associate / Senior Associate	\$ 90,075.00	\$ 14,500.00
	Director / Manager	\$ 107,633.55	\$ 35,877.33
	Principal / Head	\$ 128,645.41	\$ 35,050.00
	Vice President	\$ 155,000.00	\$ 41,500.00
	Partner	\$ 230,000.00	\$ -



AVERAGE SALARY & BONUS BREAKDOWN

Title	# Respondents	Avg Base Salary	Avg Bonus	Avg Years Profess Exp.	sional Avg Years In VC/PE
Analyst	7	\$ 60,857.14	\$ 5,142.86	0-3 years	0-1 years
Associate / Senior Associate	33	\$ 89,154.97	\$ 8,419.76	3-6 years	0-1 years
Director / Manager	58	\$ 108,763.31	\$ 15,328.81	6-9 years	1-3 years
Principal / Head	39	\$ 139,574.20	\$ 24,658.97	9–12 years	1-3 years
Vice President	18	\$ 161,833.33	\$ 26,583.33	9–12 years	1-3 years
Partner	4	\$ 253,000.00	\$ 23,750.00	12+ years	3-6 years



AVERAGE COMPENSATION BY ROLE TITLE



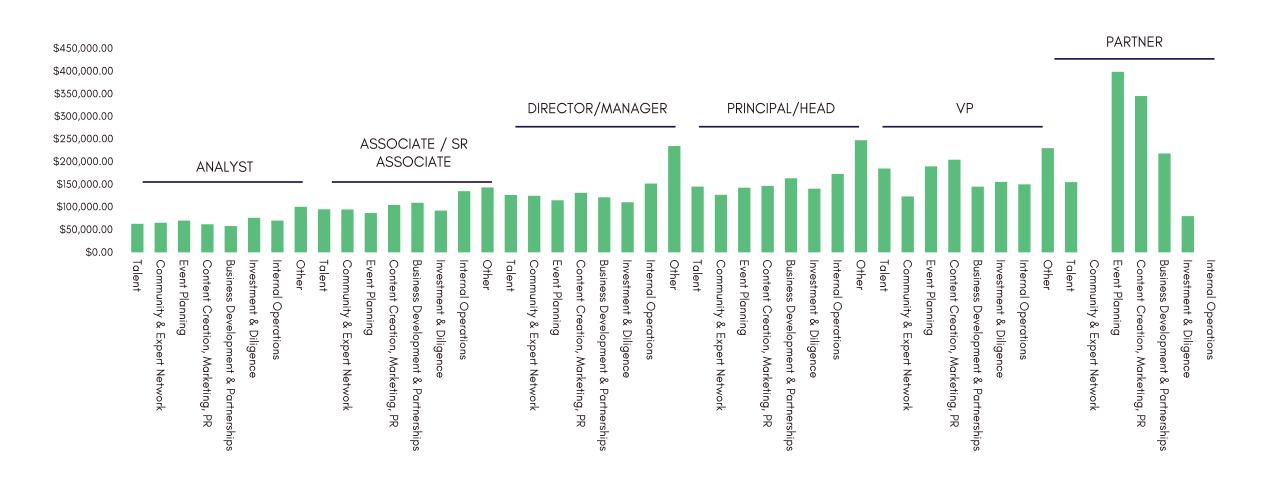
Title	Average Base Salary	Average Bonus	# Respondents
Analyst	\$ 40,500.00	\$ -	2
Associate / Senior Associate	\$ 73,707.11	\$ 11,872.44	9
Director / Manager	\$ 66,084.80	\$ 7,498.07	15
Principal / Head	\$ 100,789.37	\$ 18,970.00	10
Vice President	\$ 118,500.00	\$ 18,500.00	4
Partner	\$ 80,000.00	\$ -	1

US						
\$400,000						\$31,667
\$300,000						
\$200,000			\$18,060	\$26,621	\$28,893	\$310,667
\$100,000	\$7,200	\$7,125 \$94,948	\$123,651	\$152,948	\$174,214	
\$0	\$69,000	<i>\$74,740</i>				
	Analyst	Associate / Senior Associate	Director / Manager	Principal / Head	Vice President	Partner

Title	Average Base Salary	Average Bonus	# Respondents
Analyst	\$ 69,000.00	\$ 7,200.00	5
Associate / Senior Associate	\$ 94,947.92	\$ 7,125.00	24
Director / Manager	\$ 123,651.16	\$ 18,060.47	43
Principal / Head	\$ 152,948.28	\$ 26,620.69	29
Vice President	\$ 174,214.29	\$ 28,892.86	14
Partner	\$ 310,666.67	\$ 31,666.67	3



COMPENSATION DATA BASED ON AREAS OF RESPONSIBILITY





COMPENSATION DATA - ANALYST

Area of responsibility	# Respondents	Avg Base Salary	Avg Annual Bonus	Avg Total Compensation	Compensation compared to Mean
Talent	1	\$ 45,000.00	\$ -	\$ 45,000.00	-41.54%
Community & Expert Network	4	\$ 55,250.00	\$ 7,750.00	\$ 63,000.00	-1.10%
Event Planning	3	\$ 57,000.00	\$ 8,333.33	\$ 65,333.33	2.51%
Content Creation, Marketing, PR	2	\$ 70,000.00	\$ -	\$ 70,000.00	9.01%
Business Development & Partnerships	3	\$ 58,333.33	\$ 3,666.67	\$ 62,000.00	-2.73%
Investment & Diligence	2	\$ 58,000.00	\$ -	\$ 58,000.00	-9.81%
Internal Operations	5	\$ 69,000.00	\$ 7,200.00	\$ 76,200.00	16.42%
Other	1	\$ 65,000.00	\$ 5,000.00	\$ 70,000.00	9.01%



COMPENSATION DATA - ASSOCIATE / SR ASSOCIATE

Area of responsibility	# Respondents	Avg Base Salary	Avg Annual Bonus	Avg Total Compensation	Compensation compared to Mean
Talent	4	\$ 94,250.00	\$ 6,250.00	\$ 100,500.00	-1.74%
Community & Expert Network	19	\$ 85,177.05	\$ 9,781.68	\$ 94,958.74	-7.68%
Event Planning	12	\$ 85,970.83	\$ 8,666.67	\$ 94,637.50	-8.05%
Content Creation, Marketing, PR	11	\$ 80,415.45	\$ 6,272.73	\$ 86,688.18	-17.95%
Business Development & Partnerships	12	\$ 94,137.00	\$ 10,571.00	\$ 104,708.00	2.34%
Investment & Diligence	12	\$ 98,803.67	\$ 10,571.00	\$ 109,374.67	6.51%
Internal Operations	14	\$ 84,012.14	\$ 8,142.86	\$ 92,155.00	-10.96%
Other	1	\$ 120,000.00	\$ 15,000.00	\$ 135,000.00	24.26%



COMPENSATION DATA - DIRECTOR / MANAGER

Area of responsibility	# Respondents	Avg Base Salary	Avg Annual Bonus	Avg Total Compensation	Compensation compared to Mean
Talent	6	\$ 128,000.00	\$ 15,333.33	\$ 143,333.33	10.64%
Community & Expert Network	39	\$ 109,158.97	\$ 17,482.05	\$ 126,641.03	-1.14%
Event Planning	25	\$ 108,554.00	\$ 16,244.00	\$ 124,798.00	-2.63%
Content Creation, Marketing, PR	24	\$ 98,429.29	\$ 16,403.13	\$ 114,832.42	-11.54%
Business Development & Partnerships	27	\$ 115,353.70	\$ 15,992.59	\$ 131,346.30	2.49%
Investment & Diligence	7	\$ 109,281.29	\$ 12,128.00	\$ 121,409.29	-5.49%
Internal Operations	18	\$ 100,692.72	\$ 9,827.56	\$ 110,520.28	-15.89%
Other	3	\$ 137,900.00	\$ 13,859.00	\$ 151,759.00	15.60%



COMPENSATION DATA - PRINCIPAL / HEAD

Area of responsibility	# Respondents	Avg Base Salary	Avg Annual Bonus	Avg Total Compensation	Compensation compared to Mean
Talent	8	\$ 188,440.21	\$ 46,250.00	\$ 234,690.21	32.19%
Community & Expert Network	23	\$ 125,151.90	\$ 20,030.43	\$ 145,182.33	-9.62%
Event Planning	16	\$ 113,588.86	\$ 13,350.00	\$ 126,938.86	-25.37%
Content Creation, Marketing, PR	16	\$ 124,679.50	\$ 17,881.25	\$ 142,560.75	-11.64%
Business Development & Partnerships	13	\$ 127,420.92	\$ 19,315.38	\$ 146,736.31	-8.46%
Investment & Diligence	7	\$ 132,142.86	\$ 31,428.57	\$ 163,571.43	2.70%
Internal Operations	10	\$ 128,650.00	\$ 11,860.00	\$ 140,510.00	-13.27%
Other	1	\$ 165,000.00	\$ 8,000.00	\$ 173,000.00	8.01%



COMPENSATION DATA - VP

Area of responsibility	# Respondents	Avg Base Salary	Avg Annual Bonus	Avg Total Compensation	Compensation compared to Mean
Talent	6	\$ 204,500.00	\$ 43,083.33	\$ 247,583.33	29.28%
Community & Expert Network	6	\$ 156,666.67	\$ 28,333.33	\$ 185,000.00	5.36%
Event Planning	3	\$ 118,333.33	\$ 5,000.00	\$ 123,333.33	-41.97%
Content Creation, Marketing, PR	4	\$ 158,000.00	\$ 31,750.00	\$ 189,750.00	7.72%
Business Development & Partnerships	6	\$ 175,666.67	\$ 28,833.33	\$ 204,500.00	14.38%
Investment & Diligence	3	\$ 136,666.67	\$ 8,333.33	\$ 145,000.00	-20.75%
Internal Operations	7	\$ 141,571.43	\$ 14,000.00	\$ 155,571.43	-12.55%
Other	1	\$ 150,000.00	\$ -	\$ 150,000.00	-16.73%



COMPENSATION DATA - PARTNER

Area of responsibility	# Respondents	Avg Base Salary	Avg Annual Bonus	Avg Total Compensation	Compensation compared to Mean
Talent	1	\$ 230,000.00	\$ -	\$ 230,000.00	22.45%
Community & Expert Network	2	\$ 155,000.00	\$ -	\$ 155,000.00	-15.07%
Event Planning	0	\$ -	\$ -	\$ -	\$ -
Content Creation, Marketing, PR	2	\$ 351,000.00	\$ 47,500.00	\$ 398,500.00	55.24%
Business Development & Partnerships	1	\$ 300,000.00	\$ 45,000.00	\$ 345,000.00	48.30%
Investment & Diligence	3	\$ 203,333.33	\$ 15,000.00	\$ 218,333.33	18.31%
Internal Operations	1	\$ 80,000.00	\$ -	\$ 80,000.00	-122.94%
Other	0	\$ -	\$ -	\$ -	\$ -



AVERAGE COMPENSATION BY YEARS' EXPERIENCE

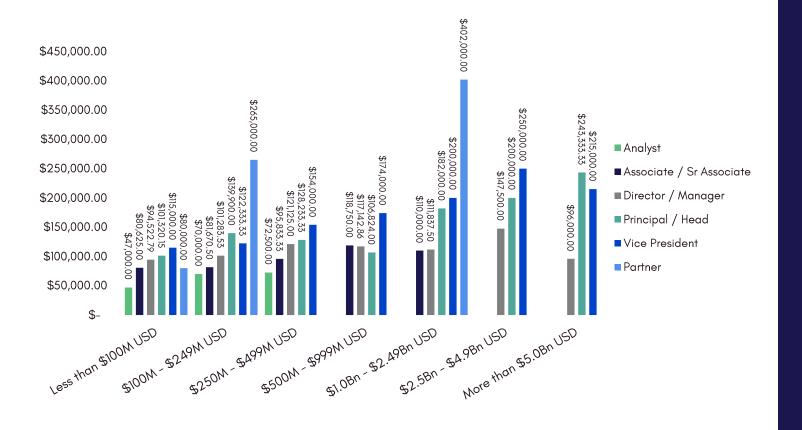
	YEARS EXPERIENCE	AVERAGE BASE SALARY	AVERAGE ANNUAL BONUS	AVERAGE TOTAL COMP	NUMBER OF RESPONSES
UNITED STATES	0 - 3 years	\$ 79,176.47	\$ 6,441.18	\$ 85,617.65	10
	3 - 6 years	\$ 101,447.12	\$ 13,819.23	\$ 115,266.35	31
	6 - 9 years	\$ 126,429.26	\$ 20,680.85	\$ 147,110.11	28
	9 - 12 years	\$ 155,462.90	\$ 20,591.00	\$ 176,053.90	30
	12+ years	\$ 178,130.43	\$ 29,826.09	\$ 207,956.52	19
	YEARS EXPERIENCE	AVERAGE BASE SALARY	AVERAGE ANNUAL BONUS	AVERAGE TOTAL COMP	NUMBER OF RESPONSES
NON US		AVERAGE BASE SALARY \$ 54,926.68			
NON US	EXPERIENCE		BONUS	COMP	RESPONSES
NON US	EXPERIENCE 0 - 3 years	\$ 54,926.68	\$ 7,500.00	COMP \$ 62,426.68	RESPONSES 6
NON US	EXPERIENCE 0 - 3 years 3 - 6 years	\$ 54,926.68 \$ 75,095.58	\$ 7,500.00 \$ 9,339.58	COMP \$ 62,426.68 \$ 84,435.16	RESPONSES 6 8



AVERAGE SALARY (USD) BY ROLE / FUND AUM

The following chart shows a breakdown of salaries by role based on the current fund assets under management (AUM).

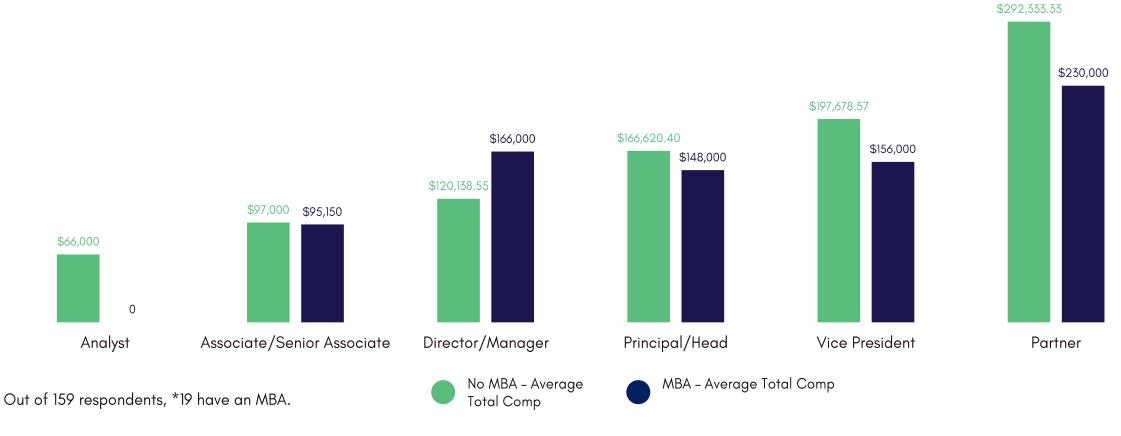
Average Salary (in USD) by Role and Fund AUM







AVERAGE TOTAL COMPENSATION (SALARY + BONUS) BY ROLE COMPARING RESPONDENTS WITH / WITHOUT AN MBA





AVERAGE COMPENSATION BY ROLE COMPARING RESPONDENTS WITH / WITHOUT A POST-GRADUATE DEGREE (*THIS INCLUDES MBAS)

No Post-Graduate Degree

Title	Average Base Salary	Average Bonus	# Respondents
Analyst	\$ 61,200.00	\$ 2,200.00	5
Associate / Senior Associate	\$ 85,517.62	\$ 6,476.19	21
Director / Manager	\$ 114,100.50	\$ 15,365.68	38
Principal / Head	\$ 138,691.23	\$ 27,103.85	26
Vice President	\$ 156,888.89	\$ 31,722.22	9
Partner	\$ 260,666.67	\$ 31,666.67	3

Post-Graduate Degree

Title	Average Base Salary	Average Bonus	# Respondents
Analyst	\$ 60,000.00	\$ 12,500.00	2
Associate / Senior Associate	\$ 95,520.33	\$ 11,821.00	12
Director / Manager	\$ 98,622.65	\$ 15,258.75	20
Principal / Head	\$ 141,340.13	\$ 19,769.23	13
Vice President	\$ 166,777.78	\$ 21,444.44	9
Partner	\$ 230,000.00	\$ -	1



Bonus Analysis





GLOBAL BONUS INFORMATION

Partner

Median: 47,500

Range: 45,000 - 50,000

Vice President

Median: \$33,000 - Average: \$36,807 (US

40,450)

Minimum: 6000 Maximum: 80000 First quartile: 21250 Third quartile: 48500

Interquartile Range: 27250

Outliers: 6,000

Principal

Median: \$22,000 - Average: \$38,244 (US

38,600)

Minimum: 8000 Maximum: 140000 First quartile: 10000 Third quartile: 47500 Interquartile Range: 37500

Outliers: 140000 125000

Director/Manager

Median: \$13,000 - Average: \$17,949 (US 21,

074)

Minimum: 2000 Maximum: 60000 First quartile: 7000 Third quartile: 25500 Interquartile Range: 18500 Outliers: 60000 56000

Associate / Senior Associate

Median: \$15,000 - Average: \$17,366 (US

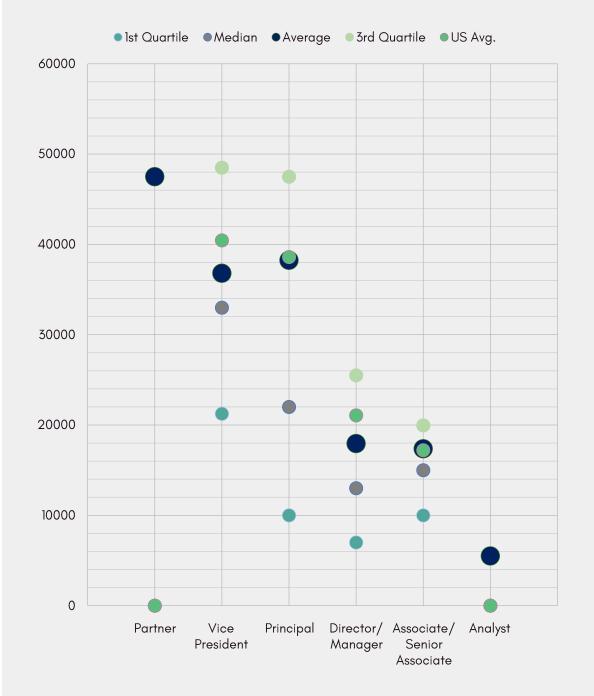
17,214)

Minimum: 5000 Maximum: 60000 First quartile: 10000 Third quartile: 19963 Interquartile Range: 9963 Outliers: 60000 35000

Analyst

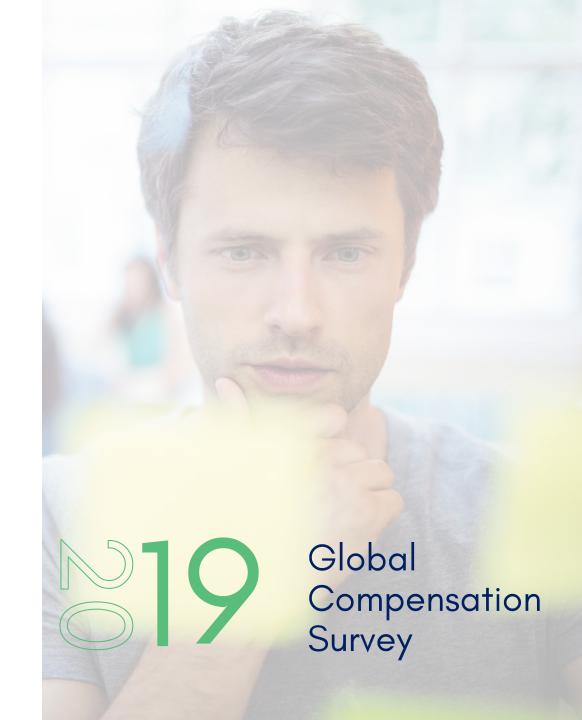
(Average & Median: \$5,500)

Range: 5,000 - 6,000



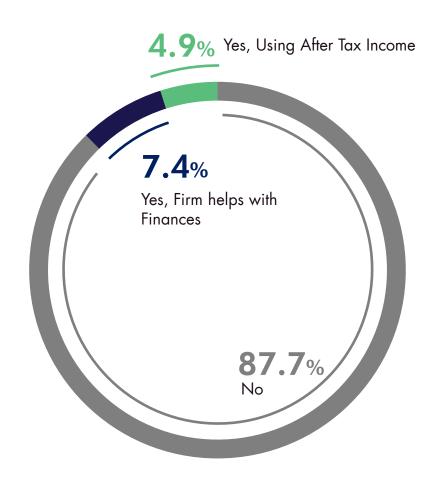


Carry/Profit
Share Analysis





CAPITAL
CONTRIBUTION
REQUIREMENT
OF RESPONDENTS
WHO RECEIVE
CARRY / PROFIT
SHARE

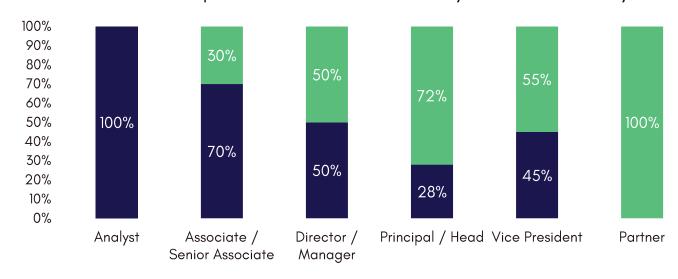




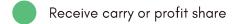


BREAKDOWN OF RESPONDENTS WHO RECEIVE CARRY OR PROFIT SHARE BY ROLE

Breakdown of Respondents who Receive Carry or Profit Share by Role



Title	Do not receive carry or profit share	Receive carry or profit share	Percentage that receive profit share
Analyst	7		0%
Associate / Senior Associate	23	10	30%
Director / Manager	29	29	50%
Principal / Head	11	28	72%
Vice President	8	10	55%
Partner		4	100%

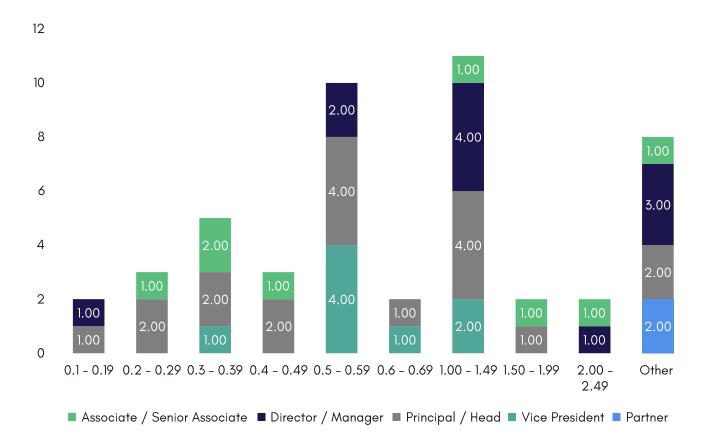


Do not receive carry or profit share





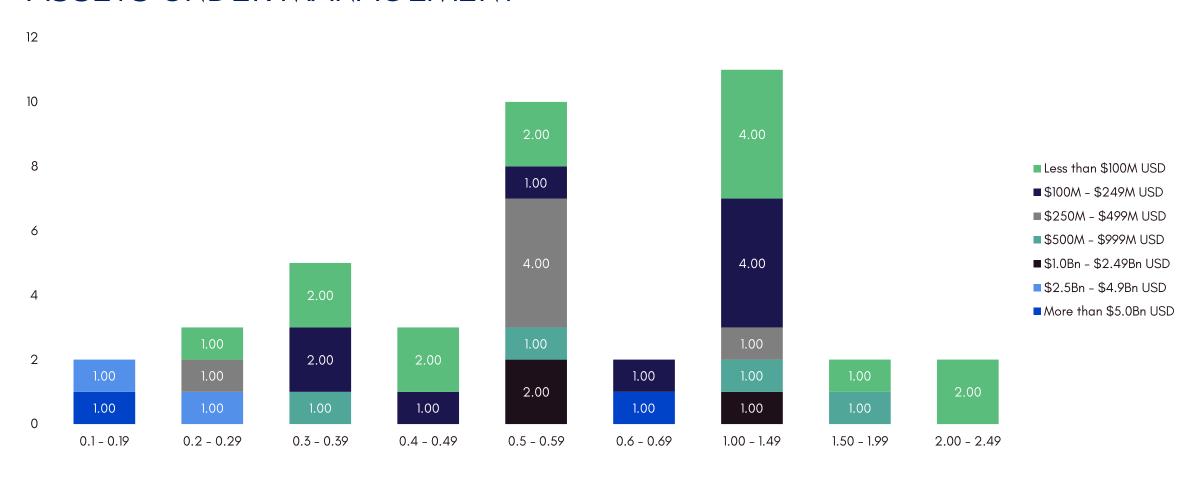
CARRY / PROFIT SHARE POINTS ALLOCATED BY ROLE



Title	Average point of carry	Number of responses
Associate / Senior Associate	0.83	7
Director / Manager	0.90	8
Principal / Head	0.79	17
Vice President	0.61	8



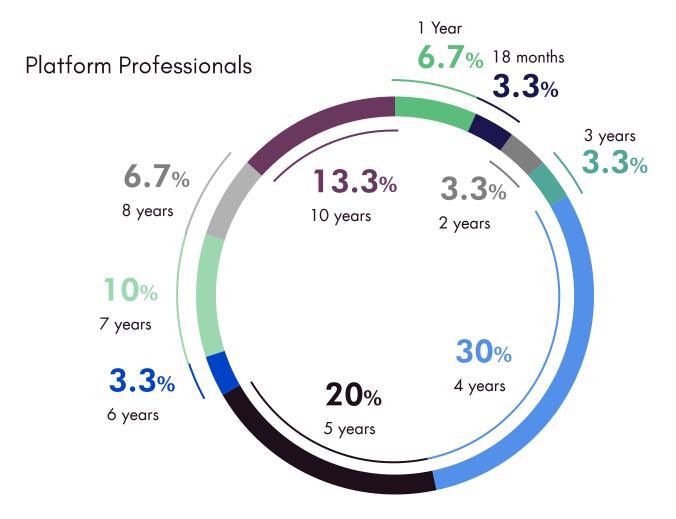
CARRY / PROFIT SHARE POINTS ALLOCATED BY TOTAL CURRENT ASSETS UNDER MANAGEMENT





NUMBER OF YEARS FOR CARRY / PROFIT SHARE TO BE FULLY VESTED

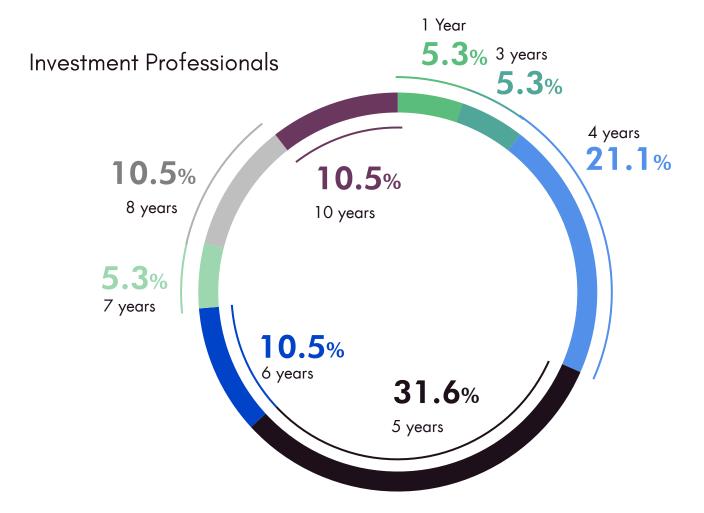
*Investment professionals are respondents that identified as being part of their firm's investment teams, whereas platform professionals didn't identify as part of their firm's investment team





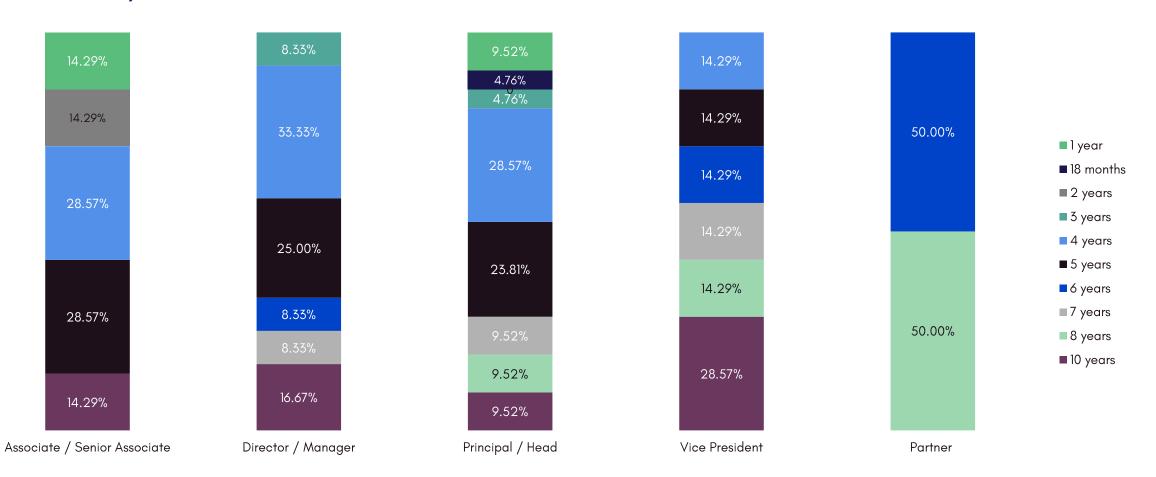
NUMBER OF YEARS FOR CARRY / PROFIT SHARE TO BE FULLY VESTED

*Investment professionals are respondents that identified as being part of their firm's investment teams, whereas platform professionals didn't identify as part of their firm's investment team





NUMBER OF YEARS FOR CARRY / PROFIT SHARE TO BE FULLY VESTED (BY ROLE)



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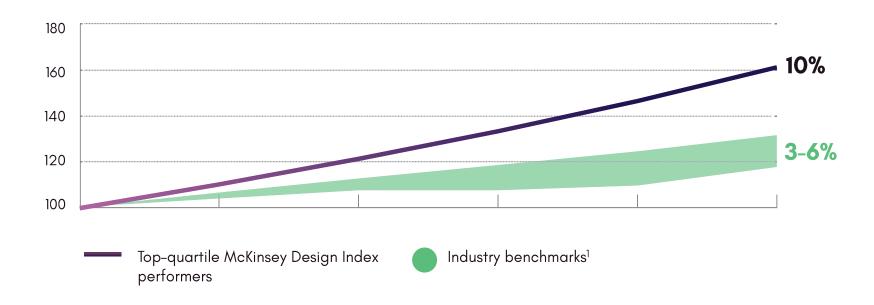
DESIGN-FOCUSED COMPANIES GROW TWICE AS FAST

McKinsey report shows that companies that invest in design outperform peers

¹ The envelope was set by the minimum and maximum of three independent data sets: MDI 2nd, 3rd and 4th quartiles; the S&P 500; and a McKinsey corporate database of 40,000 companies

REVENUES

Annual Growth (Normalized), %



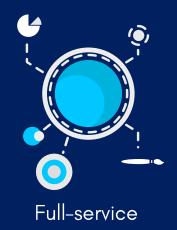




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